General Reserves Risk Assessment

$ \begin{array}{c c c c c c c c c c c c c c c c c c c $				Likelihood of Happening Low = 0% - 25%	Potential Net Financial	Reserve Requirement		
1 23-24 is worse than anticipated Medium - 40% 3,000 1,200 24-25 Medium - 40% 3,000 1,500 1,200 22-32 Non-delivery of Service Savings Medium - 30% 5,000 1,500 1,200 2 23-24 Medium - 30% 12,000 - 3,600 24-25 Medium - 30% 12,000 - 3,600 24-25 Cost of VET/Severance understated Low - 5% 5,000 250 250 23-24 Increased Social Care Costs Medium - 60% 15,000 - 7,500 24-25 Medium - 50% 15,000 - 7,500 - 24-26 Medium - 50% 15,000 - 7,500 - 24-25 Medium - 50% 5,200 - 2,600 - - 24-25 Medium - 60% 3,700 740 - - - 24-25 Increase in pay costs above pay contingency Medium - 40% 8,700 - - -	No.	Year	Risk Event	50%				
$ \begin{array}{c c c c c c c c c c c c c c c c c c c $		22-23		Low - 10%	3,000	300		
$\begin{array}{c c c c c c c c c c c c c c c c c c c $	1	23-24	is worse than anticipated	Medium – 40%	3,000		1,200	
$ \begin{array}{c c c c c c c c c c c c c c c c c c c $		24-25		Medium – 40%	3,000			1,200
$ \begin{array}{c c c c c c c c c c c c c c c c c c c $		22-23	Non-delivery of Service Savings	Medium – 30%	5,000	1,500		
$\begin{array}{c c c c c c c c c c c c c c c c c c c $	2	23-24		Medium– 30%	8,000		2,400	
$ \begin{array}{c c c c c c c c c c c c c c c c c c c $		24-25		Medium – 30%	12,000			3,600
$ \begin{array}{c c c c c c c c c c c c c c c c c c c $			Cost of VET/Severance understated			250		
$\begin{array}{c c c c c c c c c c c c c c c c c c c $	3	23-24		Low – 5%	5,000		250	
$\begin{array}{c c c c c c c c c c c c c c c c c c c $		24-25		Low – 5%	5.000			250
$\begin{array}{c c c c c c c c c c c c c c c c c c c $		1	Increased Social Care Costs			10,000		
$ \begin{array}{c c c c c c c c c c c c c c c c c c c $	4	23-24		Medium - 50%	15,000		7,500	
$ \begin{array}{c c c c c c c c c c c c c c c c c c c $		24-25		Medium – 50%	15,000			7,500
$\begin{array}{c c c c c c c c c c c c c c c c c c c $					2,600	1,300		
22-23 Increase in pay costs above pay contingency Medium - 20% 3,700 740 6 23-24 Medium - 40% 6,200 2,480 24-25 Medium - 40% 8,700 3,480 24-25 Partnership liability gives rise to grant clawback guarantees Low - 10% 1,000 100 7 23-24 Low - 10% 1,000 100 50 24-25 Low - 5% 1,000 100 50 24-25 Low - 5% 1,000 100 50 24-25 Low - 10% 2,500 250 50 8 23-24 Incident affecting council houses or other operational buildings. Low - 10% 2,500 250 24-25 H & S breaches resulting in legal action. Low - 25% 200 50 9 23-24 H & S breaches resulting in legal action. Low - 25% 200 50 9 23-24 H & S breaches resulting in legal action. Low - 25% 200 50 9 23-24 H & S breaches resulting in legal action.	5						2,600	
$ \begin{array}{c c c c c c c c c c c c c c c c c c c $		1	Increase in pay costs above pay contingency			7/0		2,600
$\begin{array}{c c c c c c c c c c c c c c c c c c c $	6		increase in pay costs above pay contingency			740	2,480	
$\begin{array}{c c c c c c c c c c c c c c c c c c c $		24-25		Medium – 40%	8 700			3 /80
723-24Low - 10%1,00010024-25Low - 5%1,0005022-23The level of funds within the self insurace fund is unable to cover a catastrophic incident affecting council houses or other operational buildings.Low - 10%2,500250823-24incident affecting council houses or other operational buildings.Low - 10%2,50025024-25Low - 10%2,500250250922-23H & S breaches resulting in legal action. New legislation means increased monitoring and requirements. A new reporting system will help identify trends.Low - 10%2005024-25Low - 10%20050200923-24Employment tribunal actionLow - 20%2,0004001023-24Low - 1020%2,000400						100		3,-00
$\begin{array}{c c c c c c c c c c c c c c c c c c c $	7		-	Low – 10%	1,000		100	
$ \begin{array}{c c c c c c c c } 8 & 23-24 & fund is unable to cover a catastrophic incident affecting council houses or other operational buildings. & Low - 10\% & 2,500 & 250 \\ \hline 24-25 & Low - 10\% & 2,500 & 50 \\ \hline 22-23 & H & S & Dreaches resulting in legal action. New legislation means increased monitoring and requirements. A new reporting system will help identify trends. & Low - 10\% & 200 & 50 \\ \hline 24-25 & Low - 10\% & 200 & 50 \\ \hline 23-24 & and requirements. A new reporting system will help identify trends. & Low - 10\% & 200 & 50 \\ \hline 22-23 & Employment tribunal action & Low - 25\% & 200 & 50 \\ \hline 23-24 & Dow - 10\% & 200 & 0 & 0 \\ \hline 10 & 23-24 & Low - 10\% & Low - 20\% & 1,000 & 200 \\ \hline 10 & 23-24 & Low - 10\% & Low - 20\% & 1,000 & 200 \\ \hline 10 & 23-24 & Low - 10\% & Low - 20\% & 1,000 & 200 \\ \hline 10 & 23-24 & Low - 10\% & Low - 20\% & 1,000 & 200 \\ \hline 10 & 23-24 & Low - 10\% & Low - 20\% & 1,000 & 200 \\ \hline 10 & 23-24 & Low - 10\% & Low - 20\% & 1,000 & 200 \\ \hline 10 & 23-24 & Low - 10\% & Low - 20\% & 1,000 & 200 \\ \hline 10 & 23-24 & Low - 10\% & Low - 20\% & 1,000 & 200 \\ \hline 10 & 23-24 & Low - 10\% & Low - 20\% & 1,000 & 200 \\ \hline 10 & 23-24 & Low - 10\% & Low - 20\% & 1,000 & 200 \\ \hline 10 & 23-24 & Low - 10\% & Low - 20\% & 1,000 & 200 \\ \hline 10 & 23-24 & Low - 10\% & Low - 20\% & 1,000 & 200 \\ \hline 10 & 23-24 & Low - 10\% & Low - 20\% & 1,000 & 200 \\ \hline 10 & 23-24 & Low - 10\% & Low - 20\% & 1,000 & 200 \\ \hline 10 & 23-24 & Low - 10\% & Low - 20\% & 1,000 & 200 \\ \hline 10 & 200 & Low - 20\% & 1,000 & 200 \\ \hline 10 & 200 & Low - 20\% & 1,000 & 200 \\ \hline 10 & 200 & Low - 20\% & 1,000 & 20\% & 1,000 \\ \hline 10 & 200 & Low - 20\% & 1,000 & 20\% & 1,000 \\ \hline 10 & 200 & Low - 20\% & 1,000 & 20\% & 1,000 \\ \hline 10 & 200 & Low - 20\% & 1,000 & 20\% & 1,000 \\ \hline 10 & 200 & Low - 20\% & 1,000 & 20\% & 1,000 \\ \hline 10 & 200 & Low - 20\% & 1,000 & 20\% & 1,000 \\ \hline 10 & 200 & Low - 20\% & 1,000 & 20\% & 1,000 \\ \hline 10 & 200 & Low - 20\% & 1,000 & 20\% & 1,000 \\ \hline 10 & 200 & Low - 20\% & 1,000 & 1,000 \\ \hline 10 & 200 & Low - 20\% & 1,000 & 1,000 \\ \hline 10 & 200 & Low - 20\% & 1,000 & 1,000 \\ \hline 10 & 20\% & 1,000 & 1,000 & 1,000 \\ \hline 10 & 20\%$			The local of fundamental in the second			0.55		50
operational buildings.Low - 10%2,500250 $24-25$ H & S breaches resulting in legal action. New legislation means increased monitoring and requirements. A new reporting system will help identify trends.Low - 25%20050 $24-25$ Low - 25%20050 $24-25$ Low - 10%20050 $22-23$ Employment tribunal actionLow - 20%2,0004001023-24Low - 20%1,000200	8		fund is unable to cover a catastrophic			250	250	
22-23H & S breaches resulting in legal action. New legislation means increased monitoring and requirements. A new reporting system will help identify trends.Low - 25%2005024-25Low - 10%2002022-23Employment tribunal actionLow - 20%2,0004001023-24Low - 10%20%1,000200	5	20-24		10/0	2,500		200	
923-24 and requirements. A new reporting system will help identify trends.Low - 25%2005024-25Low - 10%20020022-23Employment tribunal actionLow - 20%2,0004001023-24Low - 10%20%1,000200		24-25	H & S broaches resulting in legal action	Low – 10%		EO		250
will help identify trends. Low – 10% 200 <th< td=""><td>9</td><td></td><td>New legislation means increased monitoring</td><td></td><td></td><td>50</td><td>50</td><td></td></th<>	9		New legislation means increased monitoring			50	50	
22-23 Employment tribunal action Low – 20% 2,000 400 10 23-24 Low – 20% 1,000 200								
10 23-24 Low-20% 1,000 200			Employment tribunal action			400		20
	10					400	200	
20-20 LOW 20% 1 (00) 200		24-25		Low – 20%	1,000			200

Appendix F

	Year	Risk Event	Likelihood of Happening Low = 0% - 25% Medium = 26% - 50% High = 51% - 100%	Potential Net Financial £000	Reserve Requirement		
No.					2022-23 £000	2023-24 £000	2024-25 £000
	22-23	MTFP provides for additional revenue	Low – 10%	400	40		
11	23-24	funding to meet additional costs arising from capital investment but costs may be understated	Low – 10%	400		40	
	24-25		Low – 10%	400			40
	22-23	Major fraud	Low – 5%	100	5		
12	23-24		Low – 5%	100		5	
	24-25		Low - 5%	100			5
	22-23	LG Pension Scheme – employer contribution increase above budget		-	-		ŭ
13	23-24		Low – 25%	4,000		1,000	
	24-25		Low– 25%	4,000			1,000
	22-23	Failure to collect debt beyond provision	Low – 5%	1,000	50		1,000
14	23-24		Low – 5%	1,000		50	
	24-25		Low – 5%	1,000			50
	22-23	Adverse winter increases call on operational	Low – 5%	500	50		50
15	23-24	costs	Low – 10%	500	00	50	
	24-25		Low – 10%	500			50
16	22-23 23-24	Capital programme deficit/prudential borrowing to be funded from revenue	Low – 10% Low – 10%	2,000 3,000	200	300	
	20 2 1			0,000		000	
	24-25		Low – 10%	4,000			400
	22-23	Fluctuation in borrowing costs/interest	Low –20%	1,000	200		
17	23-24	receipts.	Low – 20%	2,000		400	
	24-25		Low – 20%	3,000			600
	22-23	Waste recycling performance does not	Low – 5%	2,000	100		
18	23-24	improve resulting in Landfill Allowance Tax liabilities above budget	Low – 10%	3,000		300	
	24-25		Low –10%	4,000			400
	22-23	Business rate income lower than expected	Low - 7.5%	75,000	5,625		400
19	23-24		Low- 5%	75,000	-,0	3,750	
	24-25		Low– 5%	75,000			3,750
		TOTALS			21,160	22,925	25,445